

Islamic Relief USA and Affiliates

Consolidated Financial Report
December 31, 2024

Contents

Independent auditor's report	1-2
Financial statements	
Consolidated balance sheet	3
Consolidated statement of activities	4
Consolidated statement of functional expenses	5
Consolidated statement of cash flows	6
Notes to consolidated financial statements	7-15

Independent Auditor's Report

Board of Directors
Islamic Relief USA

Report on the Audit of the Financial Statements***Opinion***

We have audited the consolidated financial statements of Islamic Relief USA and Affiliates (IRUSA), which comprise the consolidated balance sheet as of December 31, 2024, the related consolidated statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the consolidated financial statements (collectively, the financial statements).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of IRUSA as of December 31, 2024, and the changes in their net assets and their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of IRUSA and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about IRUSA's ability to continue as a going concern within one year after the date that the financial statements are issued or available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of IRUSA's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about IRUSA's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 30, 2025, on our consideration of IRUSA's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of IRUSA's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering IRUSA's internal control over financial reporting and compliance.

Report on Summarized Comparative Information

We have previously audited IRUSA's 2023 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated October 28, 2024. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2023, is consistent, in all material respects, with the audited financial statements from which it has been derived.

RSM US LLP

Washington, D.C.
October 30, 2025

Islamic Relief USA and Affiliates

Consolidated Balance Sheet
December 31, 2024
(With Comparative Totals for 2023)

	2024	2023
Assets		
Cash	\$ 68,061,041	\$ 74,535,496
Investments	56,318,498	41,698,834
Grant advances	118,772,706	121,256,884
Prepaid expenses and other assets	2,754,409	1,612,509
Property and equipment, net	3,294,194	4,224,692
	<u>\$ 249,200,848</u>	<u>\$ 243,328,415</u>
Liabilities and Net Assets		
Liabilities:		
Accounts payable and accrued expenses	\$ 3,438,998	\$ 3,370,524
Grants payable	663,272	1,397,378
Total liabilities	<u>4,102,270</u>	<u>4,767,902</u>
Commitments and contingencies (Note 8)		
Net assets:		
Without donor restrictions	111,444,180	78,403,748
With donor restrictions	133,654,398	160,156,765
	<u>245,098,578</u>	<u>238,560,513</u>
	<u>\$ 249,200,848</u>	<u>\$ 243,328,415</u>

See notes to consolidated financial statements.

Islamic Relief USA and Affiliates

Consolidated Statement of Activities Year Ended December 31, 2024 (With Comparative Totals for 2023)

	2024			2023
	Without Donor Restrictions	With Donor Restrictions	Total	Total
Support and revenue:				
Contributions	\$ 68,090,232	\$ 80,627,774	\$ 148,718,006	\$ 168,842,167
Non-financial asset contributions	1,190,342	-	1,190,342	1,165,129
Net assets released from restriction	107,130,141	(107,130,141)	-	-
Total support and revenue	176,410,715	(26,502,367)	149,908,348	170,007,296
Expenses:				
Program services	123,697,519	-	123,697,519	121,297,919
Management and general	3,427,212	-	3,427,212	2,889,690
Fundraising	29,455,753	-	29,455,753	26,130,043
Total expenses	156,580,484	-	156,580,484	150,317,652
Change in net assets before other items	19,830,231	(26,502,367)	(6,672,136)	19,689,644
Other items:				
Realized and unrealized gain on investments, net of fees	12,286,701	-	12,286,701	7,690,297
Other income	923,500	-	923,500	99,025
Total other income	13,210,201	-	13,210,201	7,789,322
Change in net assets	33,040,432	(26,502,367)	6,538,065	27,478,966
Net assets:				
Beginning	78,403,748	160,156,765	238,560,513	211,081,547
Ending	\$ 111,444,180	\$ 133,654,398	\$ 245,098,578	\$ 238,560,513

See notes to consolidated financial statements.

Islamic Relief USA and Affiliates

Consolidated Statement of Functional Expenses Year Ended December 31, 2024 (With Comparative Totals for 2023)

	2024												
	Program Services												
	Emergency Response and Preparedness	Food Security and Livelihood	U.S. Programs	Orphan Support	Water, Sanitation and Hygiene	Health & Nutrition	Education	Total Program Services	Management and General	Fundraising	Total	2023 Total	
International grants	\$ 29,271,666	\$ 29,073,826	\$ -	\$ 21,439,310	\$ 4,142,906	\$ 2,944,135	\$ 2,750,400	\$ 89,622,243	\$ -	\$ -	\$ 89,622,243	\$ 99,036,350	
Domestic grants	-	-	22,939,500	-	-	-	-	22,939,500	-	-	22,939,500	13,128,581	
Employee leasing and related expenses	1,748,374	1,736,557	1,410,776	1,280,554	247,453	135,234	164,279	6,723,227	1,557,549	10,663,450	18,944,226	16,685,311	
Advertising and marketing	32,698	32,477	26,384	23,949	4,628	2,529	3,072	125,737	1,572	9,638,633	9,765,942	7,648,192	
Bank charges and credit card fees	212,499	211,062	171,467	155,639	30,076	16,436	19,967	817,146	873,264	1,500,423	3,190,833	2,839,923	
Convention and sponsorship	13,494	13,402	10,888	9,883	1,910	1,044	1,268	51,889	928	2,524,016	2,576,833	2,653,631	
Professional/consultant services	216,216	214,755	174,467	158,362	30,602	16,724	20,316	831,442	371,856	835,042	2,038,340	788,780	
Events	13,779	13,873	11,194	10,161	1,073	1,963	1,304	53,347	6,826	1,910,647	1,970,820	2,332,756	
Travel	139,407	138,465	112,488	102,105	19,731	10,783	13,099	536,078	86,498	1,117,907	1,740,483	1,642,892	
Non-financial donations sent to relief sites	-	-	-	-	-	1,351,442	-	1,351,442	-	-	1,351,442	1,241,968	
Technology	65,594	65,151	52,928	48,043	9,284	5,074	6,163	252,237	240,467	412,873	905,577	674,113	
Office expenses	32,005	31,789	25,825	23,441	4,530	2,476	3,007	123,073	109,273	560,556	792,902	722,628	
Business dues	49,288	48,955	39,771	36,100	6,976	3,812	4,631	189,533	88,884	187,380	465,797	561,791	
Other expenses	15,277	15,174	12,327	11,189	2,162	1,182	1,435	58,746	56,900	93,716	209,362	261,229	
Professional education and training	5,690	5,651	4,591	4,167	805	440	535	21,879	33,195	11,110	66,184	99,507	
	\$ 31,815,987	\$ 31,601,137	\$ 24,992,606	\$ 23,302,903	\$ 4,502,136	\$ 4,493,274	\$ 2,989,476	\$ 123,697,519	\$ 3,427,212	\$ 29,455,753	\$ 156,580,484	\$ 150,317,652	

See notes to consolidated financial statements.

Islamic Relief USA and Affiliates

Consolidated Statement of Cash Flows
Year Ended December 31, 2024
(With Comparative Totals for 2023)

	2024	2023
Cash flows from operating activities:		
Change in net assets	\$ 6,538,065	\$ 27,478,966
Adjustments to reconcile change in net assets to net cash (used in) provided by operating activities:		
Realized/unrealized gain on investments, net	(12,288,830)	(7,891,697)
Depreciation expense	178,801	202,466
Gain on the sale of property and equipment	(876,722)	-
Changes in assets and liabilities:		
(Increase) in:		
Grant advances	2,484,178	225,900
Prepaid expenses and other assets	(1,141,900)	2,325
Increase (decrease) in:		
Accounts payable	68,474	1,463,188
Grants payable	(734,106)	(2,133,563)
Net cash (used in) provided by operating activities	(5,772,040)	19,347,585
Cash flows from investing activities:		
Purchase of property and equipment	(70,029)	(68,995)
Proceeds from sale of property and equipment	1,698,448	-
Purchase of investments	(4,488,747)	(5,024,776)
Sales of investments	2,157,913	3,072,779
Net cash used in investing activities	(702,415)	(2,020,992)
Net (decrease) increase in cash	(6,474,455)	17,326,593
Cash:		
Beginning	74,535,496	57,208,903
Ending	\$ 68,061,041	\$ 74,535,496

See notes to consolidated financial statements.

Islamic Relief USA and Affiliates

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies

Nature of activities: Islamic Relief USA and Affiliates is comprised of the following entities: Islamic Relief USA, 88 Wheeler Foundation, LLC (Wheeler Foundation) and IRUSA WAQF (WAQF), collectively referred to as IRUSA. Islamic Relief USA, a 501(c)(3) organization, was organized under the Nonprofit Public Benefit Corporation Law and Section 23701(f) of the California Revenue and Taxation Code. Islamic Relief USA provides food, clothing and medicine on a worldwide basis through governmental organizations and relief agencies. Islamic Relief USA assists in the establishment and operation of training centers, schools, hospitals, clinics and other projects that serve refugees throughout the world. The majority of Islamic Relief USA's programs are administered through grants with Islamic Relief Worldwide (IRW), which is based in the United Kingdom. Islamic Relief USA also provides aid to underprivileged populations throughout the United States and a disaster response team assists in emergency situations across the country.

Wheeler Foundation is a single-member limited liability company used to purchase and hold real estate property.

WAQF is a 501(c)(3) supporting organization used to grow funds to support future administrative costs for IRUSA.

Islamic Relief USA's mission is to provide relief and development in a dignified manner regardless of gender, race or religion and works to empower individuals in their communities and give them a voice in the world.

IRUSA programs are as follows:

Emergency Response and Preparedness: The primary functions of these projects are: (1) to survey and assess the needs of areas suffering from natural or manmade disasters such as earthquakes, floods and wars and to provide immediate relief in the form of shelters, food packets and urgent medical care, and (2) to distribute needed help to the homeless and the needy in the United States and abroad. IRUSA's projects include the rebuilding of homes, schools and hospitals after the immediate relief is provided.

Orphan Support: The orphan support projects provide cash stipends to orphans throughout the world and may be used to support their education, health, nutrition, shelter and other needs. Orphan support projects also provide services for the vulnerable and needy families of the orphans, which may include healthcare, livelihood support, food assistance or education.

Food Security and Livelihood: The Food Security and Livelihood Program is made up of multiple smaller projects consisting of:

Ramadan Food Distribution: The Ramadan Food Distribution, which occurs throughout the month of Ramadan, focuses on the distribution of supplementary food packages to needy families. They contain food staples such as rice, beans, sugar and cooking oil.

Udhiyah/Qurbani: The Udhiyah/Qurbani Program is another seasonal food distribution program that focuses on providing meat to families who may otherwise not have reliable access to meat throughout the year. The typical package distributed to each family consists of approximately five pounds of fresh or frozen meat, usually beef or lamb.

Health and Nutrition: These projects are designed to provide essential health care and medicine to poor communities using integrated health programs aimed at caring for children traumatized and injured by armed conflict and crisis and offer medical aid and care for mothers and children in areas that lack adequate health services.

Islamic Relief USA and Affiliates

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Education: These education projects provide adult literacy and language classes, school sponsorships, high school learning materials and equipment.

Water, Sanitation and Hygiene: These Water, Sanitation and Hygiene projects help build water systems, and ensure communities have a sustainable source of clean water for years to come. Additionally, the projects aim to improve access to safe, hygienic and gender-friendly sanitation facilities.

U.S. Programs: Every year, IRUSA hosts Day of Dignity™ events nationwide. IRUSA partners with and provides grant support to implementing grassroots organizations in each of the local communities where Day of Dignity™ is hosted. The event connects homeless, needy and vulnerable individuals to medical care providers, food assistance, clothing assistance and other social services and programs available to them. IRUSA has provided gifts-in-kind at these events in the form of hygiene kits and school kits. First held in 2004, Day of Dignity™ is now in its 13th year and has benefited thousands of Americans part of the us programs are the following projects:

Development projects: The objective of the development projects is to give people the confidence to participate in their own development and to secure their own future without the need for continuing external assistance. The projects include water, sanitation, health and nutrition programs and income generation projects.

Income generation projects: These projects are designed to help individuals acquire the skills they need to develop a reliable means of earning income, help communities prosper by boosting the local economy and by creating jobs.

In addition to the above mentioned programs in the US, IRUSA also supports the United Nations' sustainable development goals and works on humanitarian projects that promote the following goals: (1) end poverty in all its forms everywhere; (2) end hunger, achieve food security and improved nutrition and promote sustainable agriculture; (3) ensure healthy lives and promote well-being for all at all ages; (4) ensure inclusive and equitable quality education and promote lifelong learning opportunities for all; (5) achieve gender equality and empower all women and girls; (6) ensure availability and sustainable management of water and sanitation for all; (7) ensure access to affordable, reliable, sustainable and modern energy for all; (8) promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all; (9) build resilient infrastructure, promote inclusive and sustainable industrialization and foster innovation; (10) reduce income inequality within and among countries; (11) make cities and human settlements inclusive, safe, resilient and sustainable; (12) ensure sustainable consumption and production patterns; (13) take urgent action to combat climate change and its impacts by regulating emissions and promoting developments in renewable energy; (14) conserve and sustainably use the oceans, seas and marine resources for sustainable development; (15) protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification and halt and reverse land degradation and halt biodiversity loss; (16) promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels; and (17) strengthen the means of implementation and revitalize the global partnership for sustainable development.

A summary of IRUSA's significant accounting policies follows:

Principles of consolidation: All intercompany accounts and transactions between IRUSA and the Wheeler Foundation and WAQF have been eliminated in the consolidated financial statements.

Islamic Relief USA and Affiliates

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Basis of presentation: IRUSA follows Accounting Standards Codification (ASC) 958-10, Not-for-Profit Entities. Under ASC 958-205, Not-for-Profit Entities, Presentation of Financial Statements, IRUSA is required to report information regarding its financial position and activities according to two classes of net assets: net assets with or without donor restrictions.

Net assets without donor restrictions: Net assets are those whose use is not restricted by donor stipulations and are available for the support of general operating activities.

Net assets with donor restrictions: Net assets are unavailable for use in the current period because of the existence of time and/or donor-imposed restrictions that remain unsatisfied at year-end or resources whose use is limited by donor-imposed restrictions that neither expire by the passage of time nor can be fulfilled or otherwise removed by actions of IRUSA. Income earned from contributions is classified as either net assets with donor restrictions or net assets without donor restrictions in accordance with donor stipulations.

Financial risk: IRUSA maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. IRUSA has not experienced any losses in such accounts. IRUSA believes it is not exposed to any significant financial risk on cash.

Investments: Investments in equity securities with readily determinable fair values and all investments in debt securities are reflected at fair value. To adjust the carrying values of these securities, the change in fair value is recorded as a component of investment income in the statement of activities.

Investments in limited partnerships are valued at fair value based on the applicable percentage ownership of the underlying funds' net assets as of the measurement date, as determined by IRUSA. In determining fair value, IRUSA utilizes valuations provided by the fund manager of the underlying investment funds. The underlying investment funds value securities and other financial instruments on a fair value basis of accounting. The estimated fair values of certain investments of the underlying funds, which may include private placements and other securities for which prices are not readily available, are determined by the underlying fund manager, and may not reflect amounts that could be realized upon immediate sale, nor amounts that ultimately may be realized.

Accordingly, the estimated fair values may differ slightly from the values that would have been used had a ready market existed for these investments. The fair value of IRUSA's investments in the limited partnerships generally represents the amount IRUSA would expect to receive if it were to liquidate its investment excluding any redemption charged that may apply.

Grant advances: Represents cash paid to grantees for which some condition was not yet met. Conditions of a grant or contribution include the completion of project tasks and related expenditures.

Property and equipment: Property and equipment purchases over \$5,000 are capitalized and stated at cost. Depreciation is provided using the straight-line method over estimated useful lives of the assets based on cost. The estimated useful lives of the assets range from three to 10 years for furniture and equipment and up to 40 years for building and improvements. Expenditures for major renewals and betterments that extend the useful lives of the property and equipment are capitalized. Expenditures for maintenance and repairs are charged to expense as incurred.

Islamic Relief USA and Affiliates

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Impairment of long-lived assets: IRUSA reviews long-lived assets for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the long-lived asset is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets. Assets to be disposed of are reportable at the lower of the carrying amount or fair value, less costs to sell.

Grants payable: Grants are recognized as liabilities in the year IRUSA makes the unconditional commitment and communicates it to the grantee. These are typically paid within the next fiscal year.

Contributions: Unconditional contributions are recorded as support at fair value in the year a donation is received from the donor. Conditional contributions are recognized when the condition has been substantially met. Unconditional contributions with donor-imposed restrictions are reported as net assets with donor restrictions. When the stipulated purpose has been met or time constraint met, the contribution is reported as net assets without donor restrictions.

Contributions of non-financial: Contributions of non-financial assets consist of medical and other supplies provided by various organizations related to IRUSA mission in the Middle East, Africa and Asia hospitals and clinics. IRUSA policy is to utilize all the non-financial assets received during the same audit period.

Non-financial contributions revenue is recognized as revenue in circumstances where IRUSA has sufficient discretion over the use and disposition of the items to recognize a contribution in conformity with the Codification. Accordingly, the recognition of non-financial contributions revenue is limited to circumstances in which IRUSA takes constructive possession of the non-financial assets, and IRUSA is the recipient of the contribution, rather than an agent or intermediary (as defined by the Codification).

Donated materials for use in IRUSA's operations are recorded as in-kind contribution revenue and expense at their estimated fair value, based on published wholesale prices or independent supplier quotations. When donated material is in transit, IRUSA maintains the gifts-in-kind as inventory at their estimated fair value. Donated materials are used exclusively for IRUSA's humanitarian assistance programs.

Donated services: Volunteers contribute significant amounts of time to the IRUSA's program services, administration, and fundraising and development activities; however, the financial statements do not reflect the value of these contributed services because they do not meet recognition criteria prescribed by accounting principles generally accepted in the United States of America.

Functional allocation of expenses: The costs of providing IRUSA's various programs and supporting services have been summarized on a functional basis in the consolidated statement of activities. Direct costs associated with specific programs are recorded as program expenses. Certain expenses are allocated among the programs and supporting services benefited in the consolidated statement of functional expenses and consolidated statement of activities. Those expenses include depreciation, rent, and technology cost which are allocated based on a weighted-average of salaries. Remaining management and general expenses are unallocated in the consolidated statement of activities.

Advertising and marketing costs: IRUSA follows the policy of charging the production costs of advertising and marketing to expense (as incurred). Advertising and marketing expense for the year ended December 31, 2024, was \$9,765,942.

Islamic Relief USA and Affiliates

Notes to Consolidated Financial Statements

Note 1. Nature of Activities and Significant Accounting Policies (Continued)

Employee leasing and related expenses: IRUSA has entered into an employee leasing agreement with TriNet, a licensed professional employer organization, to share several important employer responsibilities. Therefore, as co-employers, IRUSA and TriNet have agreed that TriNet is the employer of record for administrative purposes and issues payroll, administers benefits and provides certain human resources services while IRUSA retains the responsibility as the worksite employer for directing their day-to-day work and IRUSA's business affairs.

Foreign currency transactions: Expenses that are incurred in foreign currencies are converted into U.S. dollars at the rate of exchange in effect during the month of the transaction. Gains and losses from foreign currency transactions are included in change in net assets.

Use of estimates: The preparation of the consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Income taxes: IRUSA is generally exempt from federal income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code. In addition, IRUSA qualifies for charitable contributions' deductions and has been classified as an organization that is not a private foundation. Income that is not related to exempt purposes, less applicable deductions, is subject to federal and state corporate income taxes. There was no net tax liability for unrelated business income tax at December 31, 2024.

Management has evaluated IRUSA's tax positions and has concluded that IRUSA has taken no uncertain tax positions that require adjustment to the consolidated financial statements to comply with the provisions of the guidance for uncertainty in income taxes. IRUSA files tax returns in the U.S. federal jurisdictions. Generally, IRUSA is no longer subject to U.S. federal or state and local income tax examinations by tax authorities for years before 2021.

Comparative financial information: The consolidated financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with IRUSA's consolidated financial statements for the year ended December 31, 2023, from which the summarized information was derived.

Reclassifications: Certain reclassifications of amounts previously reported have been made to financial disclosures to maintain consistency between periods presented. The reclassifications had no impact on the total of previously reported net assets.

Subsequent events: IRUSA has evaluated subsequent events through October 30, 2025, the date on which the consolidated financial statements were available to be issued.

During the year ended December 31, 2024, IRUSA recognized federal grants and contracts totaling \$4,800,988. Subsequent to year-end, President Trump signed several executive orders (EOs) ordering the termination of federal assistance for programs that do not align with the new administration's policies. As a result of those EOs, all of IRUSA's federal grants and contracts were terminated on February 26, 2025. Any outstanding receivables as of December 31, 2024, that were related to those grants and contracts, have been collected.

Islamic Relief USA and Affiliates

Notes to Consolidated Financial Statements

Note 2. Liquidity

IRUSA regularly monitors liquidity required to meet its annual operating needs and other contractual commitments. The following table reflects IRUSA's financial assets as of December 31, 2024, reduced by amounts that are not available to meet general expenditures within one year of the consolidated balance sheet date because of contractual restrictions. Amounts not available include net assets with donor restrictions not expected to be met within a year.

Financial assets at year-end:

Cash	\$ 68,061,041
Investments	56,318,498
Grant advances	118,772,706
Accounts receivable	1,864,937
Total financial assets	245,017,182

Less amounts not available to be used within one year:

Net assets with donor restrictions	133,654,398
Financial assets available to meet general expenditures over the next 12 months	<u>\$ 111,362,784</u>

Note 3. Investments

Investments as of December 31, 2024, consist of the following:

Common stock	\$ 43,791,973
Exchange traded products	99,290
Mutual funds	2,795,209
Alternative investment	9,632,026
	<u>\$ 56,318,498</u>

Investment income, net, for the year ended December 31, 2024, consists of the following:

Realized and unrealized gains on investments	\$ 12,469,949
Investment fees	(183,248)
	<u>\$ 12,286,701</u>

Note 4. Property and Equipment

Property and equipment and accumulated depreciation consist of the following as of December 31, 2024:

Asset Category	Estimated Lives (Years)	Cost	Accumulated Depreciation	Net
Building and building improvements	3-40	\$ 3,043,227	\$ 1,202,395	\$ 1,840,832
Furniture and equipment	3-7	872,000	728,780	143,220
Vehicles	3-5	42,487	35,624	6,863
Land	N/A	1,303,279	-	1,303,279
		<u>\$ 5,260,993</u>	<u>\$ 1,966,799</u>	<u>\$ 3,294,194</u>

Depreciation expense for the year ended December 31, 2024, was \$178,801.

Islamic Relief USA and Affiliates

Notes to Consolidated Financial Statements

Note 5. Net Assets With Donor Restrictions

Changes in net assets with donor restrictions during the year ended December 31, 2024, are as follows:

	Balance, December 31, 2023	Additions	Releases From Restrictions	Balance, December 31, 2024
Development	\$ 6,681,578	\$ 4,282,780	\$ (8,837,473)	\$ 2,126,885
Emergency and relief	71,923,434	33,594,934	(41,716,267)	63,802,101
Orphans	39,565,484	18,602,354	(25,020,206)	33,147,632
Udhiya/Qurbani and Feed the Needy	-	6,181,229	(6,181,229)	-
Zakat and Sadaqa	41,986,269	17,966,477	(25,374,966)	34,577,780
	<u>\$ 160,156,765</u>	<u>\$ 80,627,774</u>	<u>\$ (107,130,141)</u>	<u>\$ 133,654,398</u>

Note 6. Retirement Plan

IRUSA has a defined contribution 401(k) retirement plan for its leased employees. All full-time leased employees who have over a year of service are eligible to participate. Each year, IRUSA matches each employee's plan contribution in an amount not exceeding 6% of that employee's annual salary. IRUSA contributed \$433,517 for the year ended December 31, 2024.

Note 7. Fair Value Measurements

IRUSA follows the Fair Value Measurement Topic of the ASC. This topic establishes a single authoritative definition of fair value, sets out a framework for measuring fair value and requires additional disclosures about fair value measurements. The topic applies to all assets and liabilities that are being measured and reported on a fair value basis. This topic enables the reader of the consolidated financial statements to assess the inputs used to develop those measurements by establishing a hierarchy for ranking the quality and reliability of the information used to determine fair values.

The topic requires that assets and liabilities carried at fair value be classified and disclosed in one of the following three categories:

Level 1: Quoted market prices in active markets for identical assets or liabilities.

Level 2: Observable market-based inputs or unobservable inputs corroborated by market data.

Level 3: Unobservable inputs that are not corroborated by market data.

In determining the appropriate levels, IRUSA performs a detailed analysis of the assets and liabilities that are subject to the topic. At each reporting period, all assets and liabilities for which the fair value measurement is based on significant unobservable inputs are classified as Level 3.

Islamic Relief USA and Affiliates

Notes to Consolidated Financial Statements

Note 7. Fair Value Measurements (Continued)

The table below presents the balances of assets and liabilities measured at fair value on a recurring basis by level within the hierarchy as of December 31, 2024:

	Total	Level 1	Level 2	Level 3
Common stock:				
Advertising	\$ 1,797,063	\$ 1,797,063	\$ -	\$ -
Aerospace	760,368	760,368	-	-
Automotive	322,435	322,435	-	-
Biotechnology	666,000	666,000	-	-
Communication services	37,860	37,860	-	-
Consumer goods	4,301,657	4,301,657	-	-
Copper	380,800	380,800	-	-
Energy	4,105,127	4,105,127	-	-
Financial services	1,226,422	1,226,422	-	-
Healthcare	3,561,703	3,561,703	-	-
Industrial goods	1,788,849	1,788,849	-	-
Materials	14,502	14,502	-	-
Real estate	3,637,515	3,637,515	-	-
Technology	18,750,333	18,750,333	-	-
Telecom	159,469	159,469	-	-
Utilities	2,281,870	2,281,870	-	-
Total common stock	43,791,973	43,791,973	-	-
Mutual funds:				
Large growth	2,601,644	2,601,644	-	-
Emerging market bond	193,565	193,565	-	-
Total mutual funds	2,795,209	2,795,209	-	-
Exchange traded product:				
Bitcoin	1,480	1,480	-	-
Healthcare	29,682	29,682	-	-
Large growth	24,673	24,673	-	-
Technology	43,455	43,455	-	-
Total mutual funds	99,290	99,290	-	-
Other investments measured at net asset value (NAV) (1)	9,632,026	-	-	-
	\$ 56,318,498	\$ 46,686,472	\$ -	\$ -

- (1) In accordance with ASC Topic 820-10, certain investments that are measured at fair value using the NAV per share (or its equivalents) practical expedient have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the consolidated balance sheets.

Islamic Relief USA and Affiliates

Notes to Consolidated Financial Statements

Note 7. Fair Value Measurements (Continued)

Strategy Category	Fair Value	Unfunded Commitments	Redemption Frequency (if Currently Eligible)	Redemption Notice Period
Venture capital (b)	\$ 2,438,133	\$ 520,702	At dissolution	-
Private equity funds (c)	7,193,893	669,071	At dissolution	-
	<u>\$ 9,632,026</u>	<u>\$ 1,189,773</u>		

- (a) This category includes investments in funds that focus on gains through investments in real assets, specifically real assets within the real estate ventures. The fair value of investments in this category has been estimated using the NAV per share of the investments.
- (b) This category includes investments in funds that pursue venture and buyout strategies to generate investments returns. The fair value of investments in this category has been estimated using the NAV per share of the investments.
- (c) This category includes investments in private equity funds that will seek investments in a diversified pool of underlying top-tier U.S. private equity, global private equity, ex-U.S. and global venture capital funds. The fair value of investments in this category has been estimated using the NAV per share of the investments.

Note 8. Commitments and Contingencies

Grant commitments: IRUSA has made conditional promises (conditional grants) to various partners of \$104,469,139 as of December 31, 2024, respectively. Future payments are contingent upon the implementing partners carrying out certain activities (meeting donor-imposed barriers) stipulated by the grant or contract.

IRUSA participates in federally assisted grant programs, which are subject to financial and compliance audits by the federal agencies or their representatives. As such, there exists a contingent liability for potential questioned costs that may result from such audits. Management currently does not anticipate any significant adjustments as a result of such audits.

Litigation: From time to time, IRUSA is involved in claims and legal actions arising in the ordinary course of business. Based upon information currently available, management believes the ultimate disposition of these matters will not have a material adverse effect on the consolidated financial position, changes in net assets or cash flows.